

Risk 12	Failure to engage with key partners on city-wide issues (eg long term economy)
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Impacts														Impact	Probability	Lead Officer
Missed Opportunities	Management distraction	Service Disruption	Impaired Performance	Breach of Contract/asset loss	Staff morale	Govt. Intervention	Financial Cost	Damaged Reputation	Health and Safety	Inefficiency	Strategy change	Impact	Probability	Lead Officer		
■	■	■	■	□	□	■	■	■	□	□	□	H	M	Executive Director, City Regeneration		

Causes	Mitigating Controls	Control Owner	Effectiveness (H/M/L)
Failure to develop or maintain West End	West End project is managed by a steering group reflecting long term partnership between City Council, County Council and SEEDA	Head of City Development	M
Failure to develop Westgate	Heads of Terms agreed Sept 06 and substantial progress made. Members Group reconvened to monitor project progress. Professional advisors engaged supporting negotiations	Head of City Development	M
Major employer/sector fails or faces structural decline.	Planning regime and economic development strategies (eg promotion of inward investment).Working closely with local economy stakeholders and with business community	Head of City Development	M
Mismanage the local/regional housing market	Local plan to 2016. Lobbying for south Oxford Extension. Active engagement with SERA.	Head of City Development	M
Failure to ensure city remains a key tourist centre.	TIC support. Promotion of tourism in conjunction with Oxford Marketing. Management of the public realm with others to preserve and enhance attractiveness of city.	Head of City Development	M
Insufficient provision for economic growth	Peartree site available. Green belt to be reviewed. Housing development south of Grenoble road sought. South East Diamonds for Growth Initiative being developed.	Head of City Development	M
Failure to encourage better levels of educational attainment and the engagement of young people with enterprise.	Encouragement of County Council, Learning and Skills Council, Business Link and others to implement appropriate initiatives through the Oxfordshire Economic Partnership, LAA, and the Oxford Area Programme. The LAA has specific targets on educational attainment and enterprise.	Head of City Development	L
Failure to influence the County Community Strategy and LSP to reflect city wide inequalities.	All LAA meetings have been attended by a senior officers and the Leader of the Council. Work was carried out on strengthening relationships between the district councils and as a result 12 of the district agreed top priorities were included in the submitted list of 35 priorities.	Executive Director, City Regeneration	H
	Revised probability score		M
	Revised impact score		M

Action #	Specific Action	Required Outcome	Milestone date	Member/Officer Accountable	Management Response
1					
2					
3					
4					
5					
6					
7					

Early Warning Indicator	Description of Early Warning Indicator / Source of Assurance	Monitored By ?	How often is indicator monitored / assurance required?
1	Void commercial properties	Property	Quarterly
2	Car park usage	BM Car parking	Quarterly, no significant changes in trend
3	Tracking of visitor numbers	TIC	Monthly, no significant changes in trend
4	Project Monitoring for West End	Bi-Monthly	On target with progress
5			